



FUND OREGON'S COMMUNITY COLLEGES

Base Budget Request: \$647 million

At this funding level, community colleges could keep tuition increases to about 3.5 percent or below across the state. This would help nearly 270,000 Oregonians who attend community colleges each year.

CTE Investment: \$70 million

With an additional \$70 million investment in Career and Technical Education (CTE) programs, community colleges could double the number of CTE graduates with an additional 7,900 students statewide per year.



Student Success Investment: \$70 million

With an additional investment of \$70 million for student success programs and wrap-around services, community



colleges could expand programs to more than 8,900 students per year. Increasing access to student success programs and wrap-around services, has been proven to more than double student completion rates.

\$647M

Base Budget

+

\$70M

**Double Number of
CTE Graduates**

+

\$70M

**Expand Wrap-around
Services for Students**

=

\$787M

***Oregon's Future
Depends on
Community Colleges***

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For more information go to www.myoregonfuture.com

Oregon Community Colleges Budget Requests: Summary of Different Budgets

	2017-19	2019-21			
	Legislative Approved Budget (LAB)	HECC Budget Request for Community Colleges	DAS/LFO	Governor-Base Budget (GRB)	Governor- Investment Budget (requires \$2 billion in new state revenue)
Community College Support Fund	\$570 million				
Current Service Level (CSL)		\$646.7 million*	\$590 million	\$543 million	\$646.7 million
CTE Investment		\$70 million	Not funded	Not funded	\$70 million
Student Success Investment		\$70 million	Not funded	Not funded	Not funded
Statewide Tuition Increase w/o program cuts	4%	3.50%	11.66%	17.50%	~5%

*\$570 million + PERS and healthcare increases and unfunded mandates = \$77 million

Forums provide opportunity for the sharing of the budget process with employees and students.

development

19-20 Budget will:

Be balanced	Maintain 12.5% General Fund reserve	Be strategic: Advances Big 5 Framework ¹ including Accreditation	Sustain transformation, increase capacity	Be conservative in its revenue & enrollment projections
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Budget components

Ending balance of closing year	Projected revenues	Projected Expenses	12.5% reserve on General Fund	Grants: categorical & on-going Entrepreneurial	Other funds	College Reserve for ERP Implementation Costs	Strategic Initiative Fund (what's left over)
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Structural Deficit - a structural deficit is the annual difference in General Fund revenue and expenses where expenses exceed revenue. Most colleges in Oregon have a structural deficit.

16-17	17-18	18-19	19-20
\$276,306	\$244,365	\$219,738	TBD

Things to know:

Our General Fund expenditures were budgeted at \$5.6 million for 18-19 72% of our General Fund is spent on staffing	Sustainable Revenue: • Oregon CCSF • Tuition and Fees • Property Taxes	OCCC Tuition and Fees 17-18, \$5445 annual OR state avg. \$5,303 annual with more increases pending	Cost escalators (% increases from 2017 to 2018) - • PERS (55%) • Annual Salary Increases (4%) • ERP Costs (100%)	Our CCSF funding: allocation formula based on prior 3 years FTE
11 of 17 OR CC adopted tuition increases for 18-19; of the 17 CC's, 10 are considering increases for 19-20	Board of Education will be considering a \$10/credit tuition increase	CCSF for 19-20 is estimated to be 3.5% higher than 18-19.	Growth cap for smaller colleges (under 1100 FTE is gone)	
Year	# of CC's with Tuition Increase	OCCC Tuition Increase		
FY 15-16	11	None		
FY 16-17	13	None		
FY 17-18	15	None		
FY 18-19	11	\$6/ credit		

What will be in our 19-20 Budget beyond the General Fund reserve?

Maintain current staffing levels, fill vacancies	Salary and Benefit Increases	Cost Escalators • Health Ins • PERS • Facilities Repairs & Maintenance • Technology Maintenance	Accreditation Funding Strategic Initiative Funding	Professional Development	ERP Funding for the phase-out of SharkNet and the start-up of Campus Nexus
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¹ Independent Accreditation; Growth to 1000 FTE; Great Place to Work; Planning; Agile & Responsive Organization Office of The President

E.a. Oregon Coast Community College Budget Development Process

	Activity	Responsible party	Engagement
Dec-February	Develop initial budget assumptions and define cost escalators for revenues and costs	President and Chief of Finance and Operations (CoFO)	Budget Advisory Committee (BAC)*
Dec-March	Work with faculty and staff to determine and prioritize needs. (Using budget worksheets, projected area budgets are developed)	ET	BAC, Staff, Faculty
February	Budget forums are held with staff and students to provide the campus community with fiscal information, budget assumptions, and legislative updates and to give them opportunity to provide input and comment	President and CoFO	Students, Staff, Faculty
February - April Board Meetings	Consideration of Tuition and Fees	Board of Education (BOE)	Public Meeting
March	Identify strategic priorities using Core Themes & Big Five Frameworks.	Executive Team (ET)	BAC
March-April	Project grant opportunities where relevant	ET and CoFO	BAC
April	Budget worksheets compiled to a College-wide draft master budget	ET and CoFO	BAC
April	Review and refine draft master	President and CoFO	BAC
April	Review draft master to understand available resources and make funding recommendations for planning priorities.	President and ET	BAC
April-May	Await final state Oregon Community College Support Fund funding decisions (especially in odd-numbered years, due to Oregon Legislative session schedule)	All	
May	Finalize budget assumptions and reconcile the draft master budget	CoFO	BAC
May	Publish notice of Budget Committee Meeting	CoFO	
May	Finalize proposed budget for presentation to the Budget Committee	President and CoFO	
May	President presents proposed budget and budget message to Budget Committee for discussion and possible revision Budget Committee approves proposed budget and makes recommendation to BOE	Seven Board of Education directors with seven appointed community members	Public Meeting
June	Publish notice of Budget Hearing	CoFO	
June	Budget Hearing is held BOE adopts the approved budget	Board of Education (BOE)	Public Meeting
July	Adopted budget published	CoFO	

E.a. Oregon Coast Community College Budget Development Process

Budget Advisory Committee Members*:

Committee Chair

Robin Gintner – Chief of Finance & Operations

Business Office

Sharon Hahn

Instruction

Linda Mollino

Steve Seney

Student Services

Ben Kaufmann

Blake Hagan

Faculty

Lynn Barton

Gilbert Bernhardt

2019-20 Budget Year Committee Meeting Schedule:

February 27

March 6

March 13

April 10

April 24

May 8

Oregon Coast Community College FY 2019-20 Proposed Tuition

	Description	Per Credit	Add'l per term to the Student (assuming 15 credits)	Add'l per year to the Student (assuming 45 credits)	Total per term to the Student (assuming 15 credits)	Total per year to the Student (assuming 45 credits)
Current Tuition & Fees*	Tuition	105.00			1,575.00	4,725.00
	Fees	16.00			240.00	720.00
	Current Total	121.00	0.00	0.00	1,815.00	5,445.00
Proposed Tuition & Fees*	Tuition	115.00	150.00	450.00	1,725.00	5,175.00
	Fees	16.00			240.00	720.00
	Proposed Total	131.00	150.00	450.00	1,965.00	5,895.00

*This does not include Course or Program specific fees.

Fees: Fees cover the following items - unlimited student printing, processing of admission applications and graduation, parking, facilities and grounds upkeep, contracted safety services and emergency preparedness, placement testing, student success and retention exercises, outreach activities, Development Education Acceleration projects, student government, technology costs for Microsoft Office 365, Canvas, help desk, and computer lab and Commons-area computers .

E.b Fiscal Strategies for 2019-2021 Biennium



E.b Fiscal Strategies for 2019-2021 Biennium

Short-run (two-year) Challenges

- New biennium uncertainty
- ERP costs: implementation & duplicate licensing
- PCC contract fees concurrent with Capacity building for independence
 - Financial Aid, Office of Instruction, Student Records
- Additional PERS
- NWCCU Expenses

Ongoing challenges

- Structural Deficit, declining year end-balance
- Fair & competitive compensation
- Growth in PERS
- Growth in IT and Data Security Expenses





Fiscal Impact: Up to \$700K each of next two years

- **Expenditure Estimates 19-21** *(not previously budgeted)*
 - ERP costs: implementation & duplicate licensing
 - \$250k per year
 - PCC contract (7% of instructional salary)
 - 19-20 \$140K
 - 20-21 \$50K (transition services?)
 - Capacity building for independence
 - Financial Aid, Office of Instruction, Student Records
 - \$150k to \$250k per year?
 - Additional PERS
 - \$250K 19-20 (may continue into following years)
 - NWCCU Expenses
 - \$15k 19-20
- Ongoing Structural Deficit
 - For 18-19, was approximately \$200K (excluding ERP)
 - Compensation & Benefits, IT will drive upwards



Strategies to Address Deficit

- Use two-year lens, minimize surprises
- Address one-time costs with
 - Reserves (reduce from 15% to 10%), budget over two years Other strategies
 - Temporary expense reductions
 - Generate additional revenue
 - Grants
 - Overage, if any, from CCSF increase
- Ongoing: Structural Deficit, Competitiveness, Capacity
 - Tuition increase \$10 per credit would yield \$120K (flat enrollment).
 - CCSF from 0 to \$300K for OCCC depending on CCSF level.
 - Repurpose PCC contract budgeted funds
- Post 2021, build reserve above 10%

	Oregon Community College Tuition and Fees 2018-2019					
Community College	Charge Per Credit Hour	Charge per 15 cr. Hour	Tech.	Other	One- Time fee (applicati on etc.)	In-District T&Fees - Annualized
Blue Mountain	\$108.00	\$1,620.00	\$277.50	\$165.00	-	\$6,188
Southwestern	\$ 94.00	\$1,410.00	-	\$561.00	-	\$5,913
Lane	\$113.50	\$1,702.50	\$135.00	\$128.00	\$30.00	\$5,897
Rogue	\$107.00	\$1,605.00	\$105.00	\$140.00	-	\$5,550
Mt. Hood	\$107.00	\$1,605.00	\$ 93.75	\$148.00	-	\$5,540
Umpqua	\$ 97.00	\$1,455.00	\$112.50	\$270.00	\$ -	\$5,513
Klamath	\$103.00	\$1,545.00	\$120.00	\$165.50	\$40.00	\$5,492
Columbia Gorge	\$102.00	\$1,530.00	-	\$300.00	\$25.00	\$5,490
Oregon Coast	\$105.00	\$1,575.00	\$ 90.00	\$150.00	-	\$5,445
Treasure Valley	\$ 99.00	\$1,485.00	\$ -	\$330.00	-	\$5,445
Portland	\$111.00	\$1,665.00	\$ 67.50	\$ 74.25	-	\$5,420
Linn-Benton	\$109.10	\$1,636.50	\$ 63.75	\$ 63.05	\$40.00	\$5,290
Clatsop	\$102.00	\$1,530.00	\$150.00	\$ 30.00	-	\$5,130
Clackamas	\$100.00	\$1,500.00	\$ 82.50	\$ 65.50	-	\$4,944
Central	\$ 99.00	\$1,485.00	\$135.00	\$ 26.25	\$25.00	\$4,939
Tillamook Bay	\$ 97.00	\$1,455.00	\$ 75.00	\$ 90.00	-	\$4,860
Chemeketa	\$ 87.00	\$1,305.00	\$0.00	\$270.00	-	\$4,725
Statewide Average	\$102.39	\$1,535.82	\$88.68	\$175.09	\$9.41	\$5,399